Appendix A3 - Resources

2023/24 - P2 Budget Monitor Report

Section A: Revenue Budget Monitor

	Revised Budget	Forecast Outturn	Outturn Variance	
P02	£45.6m	£45.6m	£0.0m	

May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb
0.0									
▲ ↑									

Position by Division

Period 2 Budget Monitoring - Summary

SERVICE NET EXPENDITURE SUMMARY

2023/24 - Full Year							
Approved Budget	Revised Budget	Forecast Outturn	Outturn	Variance			
	£000s	£000s	Context				

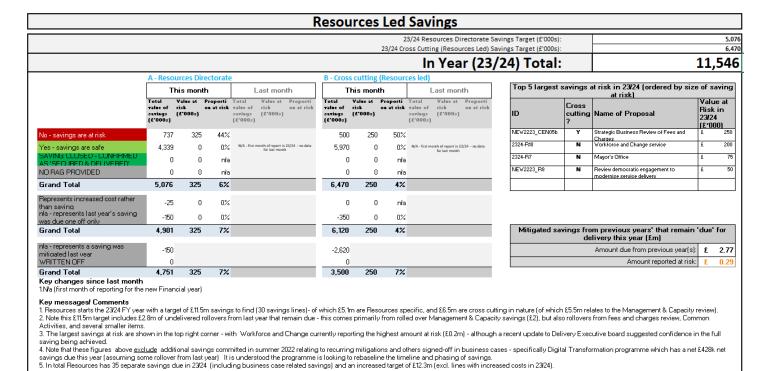
2 - Resources	
21 - Digital Transformation	
22 - Legal and Democratic Services	
24 - Finance	
25 - HR, Workplace & Organisational Design	
26 - Management - Resources	
28 - Policy, Strategy & Partnerships	
Total 2 - Resources	

4,891	4,786	4,788	2	
181	184	184	0	
3,155	3,174	3,174	(0)	
6,142	6,558	6,556	(3)	
14,575	14,606	14,606	0	
16,116	16,318	16,318	0	

Key Messages:

The Resources Directorate is currently reporting no material movement to the revised Budget position of £45.6m. Emerging risks to this budget position are captured on the Risk and Opportunities register which is currently estimated at a net weighted risk of £0.3m with the main risks being a potential increase in the contract cost for transport of the deceased for the Coroners and Mortuary service within Legal and Democratic Services division and a dependence on agency and interim staff to fill critical vacant positions within the Finance division.

Savings Delivery



Section B: Risks and Opportunities

Division	Service	Risk or Opportunity	Description of Impact	Risk (Opportunity) £'000	Likel ihoo d %	Net Risk (Opportunity) £'000
Resources	Finance - ARI	Risk	Risk due to recruitment challenges in finance and requirement to use interim resource at a higher price point than anticipated to cover urgent and critical areas including HRA.	300	75%	225
Resources	Finance - Rev & Benefits	Risk	Annual approved Local Authority errors on DWP subsidy	226	100 %	226

			payments above the lower threshold for 2021/22 resulting in loss of subsidy payments			
Resources	Finance - Rev & Benefits	Opportunity	Reserves earmarked to fund loss in subsidy payments to be used to mitigate risk above	(226)	100	(226)
Resources	Legal & Democra tic Services - Statutory registrati ons	Risk	Coroners contract for transport of the deceased is up for renewal and early indications of an increase in cost	100	80%	80
Total	•					305

Section C: Capital

Approved Budget	Revised Budget	Expenditure to Date	Forecast Outturn	Outturn Variance
£8.4m	£8.4m	£0.2m 2% of Budget	£7.2m 85% of Budget	(£1.2m)

Gross Expenditure by Programme			Current Year (FY2023) - Period 2				Performance to budget	
Ref	Scheme	Budget	Expenditure to Date	Forecast	Variance	Expenditure to date	Forecast	
		£000s %						
Reso	urces							
RE01	ICT Refresh Programme	1,795	0	1,795	0	0%	100%	
RE03	ITTP – IT Transformation Programme	0	(2)	0	0			
RE07	Digital Transformation - Networks - Pending Business Case Development	4,511	2	3,522	(989)	0%	78%	
RE08	Digital Transformation Programme	1,053	173	747	(306)	16%	71%	
RE09	Expansion of Flax Bourton Mortuary	1,066	15	1,125	59	1%	105%	
Total F	Resources	8,425	188	7,189	(1,237)	2%	85%	

Key Messages:

- **(RE07) Digital Transformation Networks** The project has re-profiled its 23/24 spend, requesting £0.989m budget be moved back into 24/25.
- **(RE08) Digital Transformation Programme** Telephony / Contact Centre has re-profiled it's 23/24 spend, requesting £0.273m budget be moved back into 24/25. In addition, eDiscovery for SARS is forecasting an in-year underspend of £0.043m due to the project being descoped.
- **(RE09) Expansion of Flax Bourton Mortuary** Expansion has now been approved and the project is now moving ahead with its remaining budget forecasted to be spent in 23/24. Currently, the project is showing a £0.059m overspend, and discussions with the Budget Manager will be held to find how this can be mitigated within the financial year.